

Saskatchewan's

Major Capital Action Plan

Classrooms, Care and Communities | Budget 2024-25

Statement from the Minister



I am pleased to present the Major Capital Action Plan for 2024-25.

Through the 2024-25 Capital Budget, our government will invest in key infrastructure priorities that support our growing province's needs. Budget 2024-25 includes approximately \$1.9 billion in capital projects across Executive Government and approximately \$2.6 billion in capital projects by the province's commercial Crown corporations.

The 2024-25 Budget delivers the largest total capital budget in Saskatchewan history, the largest Crown Corporation capital budget in Saskatchewan history and the largest Executive Government capital budget in Saskatchewan history. With Budget 2024-25, our government is firmly on track to exceed the Growth Plan goal of investing \$30 billion in infrastructure by 2030.

The Ministry of SaskBuilds and Procurement continues to support the delivery of major infrastructure projects across the province in the education, health and government services sectors to support classrooms, care and communities.

From providing youth additional supports in their classrooms, ensuring that everyone has access to the health care they require, and supporting strong communities we are creating a bright future and better quality of life for all Saskatchewan people.

That is growth that works for everyone.

A handwritten signature in black ink, appearing to read 'Joe Hargrave'. The signature is stylized and fluid, with a large initial 'J' and 'H'.

Honourable Joe Hargrave
Minister of SaskBuilds and Procurement

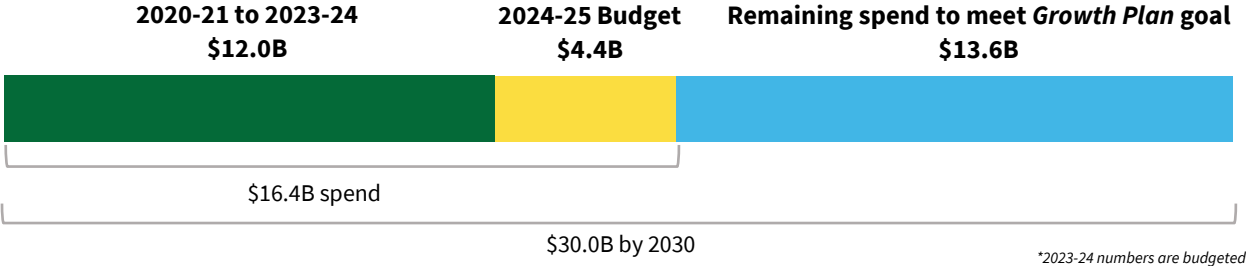
Major Capital Action Plan 2024-25

Investments in infrastructure support a growing province and a better quality of life for Saskatchewan people, with a focus on education, health care and the well-being of our communities. It is more important than ever to invest in public infrastructure that supports a rapidly growing province.

As of October 1, 2023, Saskatchewan’s population was close to 1.22 million (M) people, with year-over-year growth of 31,369 people, or 2.6 per cent. This is the largest annual growth recorded in more than a century and is mostly driven by international migration as the province welcomed over 25,000 new immigrants in 2023. Going forward, Saskatchewan is expected to see steady population growth over the medium term, reinforcing the need for infrastructure investment that keeps pace with this record growth.

The 2024-25 Budget invests \$1.861 billion (B) in Executive Government infrastructure to build new schools, healthcare facilities, roads and other important infrastructure to continue to meet the growing needs of Saskatchewan families and communities. The 2024-25 Saskatchewan Capital Plan (Capital Plan) brings Government’s infrastructure investment to over \$47.2B since 2008-09.

The Capital Plan keeps Government firmly on track to exceed the *Growth Plan* goal of investing \$30B in infrastructure by 2030. Specifically, the 2024-25 Budget brings the Government of Saskatchewan’s capital spend since 2020-21 for Ministries, Agencies and Crown Corporations to \$16.4B, and \$17.9B is projected to be spent from 2024-25 to 2027-28, exceeding the \$13.6B remaining to reach this goal.



This Major Capital Action Plan speaks to key infrastructure investments in the Capital Plan in the health, education and government services sectors, progress to date on these investments, and planned advancements in 2024-25. The Major Capital Action Plan does not include projects in early business case stages that may be contemplated for construction in the future.

The Ministry of SaskBuilds and Procurement

The Ministry of SaskBuilds and Procurement (SBP) provides central coordination, project management and delivery of major infrastructure projects and minor maintenance work for other ministries and agencies to support public services in Saskatchewan.

Specifically, SBP is responsible for the planning, design and delivery of major infrastructure projects in the health, education and government services sectors in Saskatchewan. By leveraging the expertise of government infrastructure professionals together under a single organization to provide better service and outcomes, SBP delivers critical infrastructure to meet the needs of Saskatchewan people and communities.

Health Infrastructure

Investment in health infrastructure totals over \$516M in the 2024-25 Budget. SBP delivers major health capital projects such as new hospitals and health facilities in collaboration with the Ministry of Health and the Saskatchewan Health Authority (SHA). This work includes detailed project planning, management and delivery. Projects include:

Projects in Construction

Prince Albert Victoria Hospital

Current Stage: Construction Delivery Model: Progressive Design-Build

This project will construct a new multi-level acute care tower. Once complete, the number of beds at Victoria Hospital will be 242, up from the current 173 beds, with space to expand further as needed. Other upgrades will include a larger emergency department and enhanced medical imaging services, including an MRI and second CT scanner.

In February 2024, the design-build agreement was awarded to PCL Construction Management Inc. (PCL). The value of the construction contract is \$898M and is inclusive of the Design and Early Works agreement awarded through a public procurement to PCL in December 2022.



Rendering of the Prince Albert Victoria Hospital.



Rendering of the Prince Albert Victoria Hospital.

The agreement with PCL includes the design and construction of a new acute care tower connected directly north of the existing facility. The new tower features a heliport on the roof, an expanded emergency department, larger operating rooms, pediatrics, maternity, a Neonatal Intensive Care Unit, new medical imaging and a First Nations and Métis Cultural space, among other key services. The agreement includes an option to retain services for phased future renovations to the existing facility.

Prince Albert Grand Council has partnered with the Government of Saskatchewan and the SHA on designing the cultural space that will be central to the new main entrance. PCL will engage with local and Indigenous vendors to deliver services for the construction.

This project will provide people with improved, expanded acute care and mental health and addictions services closer to home, benefitting the growing population in Prince Albert and northern Saskatchewan for many years to come.

- ✓ Site preparation and early works construction began in July 2023, led by PCL. This phase includes geotechnical drilling, utility work and construction of a new parking lot, which will be paved this spring.
- ✓ This phase also includes creating the designs for a new acute care tower and designs for renovations to the current facility.
- ✓ PCL will begin construction on the new tower in spring 2024, with anticipated completion in 2028.

Weyburn General Hospital

Current Stage: Construction Delivery Model: Progressive Design-Build

The existing Weyburn General Hospital will be replaced with an integrated facility that includes 25 acute care and 10 in-patient mental health beds. The new hospital will be owned and operated by the SHA. It will also include an Emergency Medical Services garage and an adjacent heliport to support safer and more efficient patient transport.



Rendering of the new Weyburn General Hospital.

- ✓ In December 2022, Wright Construction was selected through a two-phase procurement process to design and build the facility.
- ✓ Completion of design is anticipated in spring 2024.
- ✓ Construction began in spring 2023 and completion is targeted for late 2025.
- ✓ The existing Weyburn Hospital will be demolished once the new hospital is open to the public.

Regina General Hospital Parkade

Current Stage: Construction Delivery Model: Design-Build-Partial Lease

The new parkade at the Regina General Hospital will improve safety and accessibility for hospital staff, patients and visitors. It will be built in the northwest portion of the existing visitor parking lot and provide a total of 1,005 stalls, consisting of 873 stalls in the parkade and 132 surface stalls, for a net increase of 686 parking stalls.



Renderings of the new Regina General Hospital parkade.

- ✓ Link Developments Ltd. was selected through a two-stage procurement to design, build, operate, maintain and own the parkade.
- ✓ The project is currently in construction and is expected to be completed by late 2024.



St. Paul's Front Entrance

Current Stage: Construction Delivery Model: Design-Bid-Build

This project includes an 8,353 square foot expansion, consisting of a fully accessible and expanded front entrance for the hospital. It will also include additional washrooms and the relocation of patient registration, security, information, additional washrooms and a gift shop.

Upon completion, this project will improve safety, accessibility, patient flow and establish a First Nations and Métis Cultural Healing Centre equivalent to those at Regina General and Pasqua Hospitals. The new Healing Centre will offer space for celebration of culture and for patients to seek culturally safe healing.



An early rendering of the new entrance at St. Paul's Hospital.

- ✓ Graham Construction was selected as the construction firm for this project through a two-stage procurement process.
- ✓ Construction is ongoing and is expected to be completed in fall 2025.

La Ronge Long-Term Care Home

Current Stage: Construction Delivery Model: Design-Bid-Build

This project will be a three-story, two-wing per floor home designed for up to 80 beds. It will include living areas, tub rooms, family rooms, a traditional healing space, a serenity room, a commercial kitchen, and include wound care, dental and podiatry suites. This new LTC home will be connected to the existing 16-bed Health Centre.

The Health Centre will remain in operation during construction, with the transfer of LTC residents, programs and equipment occurring once the new home is complete. Renovations to this existing space are expected to start after the area is vacated. These renovations will provide increased Health Centre space and improve several program areas, including therapies, an adult day program and a new hemodialysis unit.

- ✓ Construction on the new home began in July 2023, led by Ledcor Construction Limited.
- ✓ Substantial completion is estimated by late 2026.
- ✓ The new home will be owned and operated by the SHA.

Grenfell Long-Term Care Home

Current Stage: Design and Construction

Delivery Model: Progressive Design-Build

The new 33 bed Grenfell LTC home will replace Grenfell Pioneer Home. The new home will be built on vacant lands located at the northeast corner of Assiniboia Ave and Highway 47. The project is being delivered with a progressive design-build model, which allows for early contractor involvement to ensure a collaborative design process.

Residents of the Grenfell Pioneer Home that closed in 2018 and were relocated will be offered the first opportunity to move into the new home once it is complete. The new home will include two spa tub rooms, a commercial kitchen, common living and dining spaces, administrative areas, a maintenance garage and parking stalls.

- ✓ In May 2023, Scott Builders Inc. was selected through a two-stage procurement process to design and construct the home.
- ✓ Completion of construction is targeted for 2025.

Projects in Planning and Design

Saskatoon Urgent Care Centre

Current Stage: Design

Delivery Model: To Be Confirmed

The new Saskatoon Urgent Care Centre (UCC) will provide Saskatoon residents an alternative to emergency departments for illnesses and injuries that are not life-threatening, as well as offer mental health supports. The Government of Saskatchewan and Ahtahkakoop Cree Developments have signed a preliminary agreement to advance design work for the new facility.

The project partners have identified the current location of Pleasant Hill School as the preferred site for the Saskatoon UCC. The site was purchased by the Government of Saskatchewan from the Saskatoon School Board in December 2022.

The Pleasant Hill School site is a block away from St. Paul's Hospital. Having the UCC built nearby to provide an alternative option of care will help mitigate some of the capacity pressures in the emergency department at St. Paul's Hospital.

- ✓ Once complete, the UCC will provide enhanced access to quality patient care for Saskatoon residents 24 hours a day, seven days a week.

Regina Long-Term Care Specialized Beds

Current Stage: Planning and Procurement

Delivery Model: Progressive Design-Build

This project aims to build capacity for future specialized bed demand in alignment with the July 2021 announcement to add 600 LTC beds to Regina, and is a part of a broader strategy to manage immediate health care system pressures. The new home is anticipated to include 240 specialized LTC beds to support the needs of residents with dementia, complex behavioral needs and other conditions requiring specialized care.

The new LTC home will be built on a site owned by the Government of Saskatchewan that is located south of the Saskatchewan Polytechnic Regina Campus.

- ✓ The project is being delivered with a progressive design-build model and will have early contractor involvement to ensure a collaborative design process.
- ✓ SBP is currently leading a Request for Proposal with three shortlisted proponents.

Watson and Estevan Long-Term Care Homes

Current Stage: Planning

Delivery Model: To Be Confirmed

The Government of Saskatchewan continues to invest in and deliver safe and comfortable LTC spaces to seniors throughout Saskatchewan. The planning phases of the Watson and Estevan LTC projects are being finalized which includes an analysis of site and capital options, preliminary cost estimates and a procurement strategy.

The business cases were completed in early 2024. Pre-design and design work is anticipated in the next phase and will identify total project budgets, develop functional programming and schematic designs, and validate procurement options.

- ✓ The new home in Watson will contain approximately 60 beds, an increase of 7 beds from the existing home.
- ✓ The new home in Estevan will contain approximately 167 beds, an increase of 59 beds from the existing home.

K-12 Education Infrastructure

SBP is supporting the delivery of \$216M in infrastructure investment in the education sector as part of the 2024-25 Budget to build 11 new or consolidated school projects and 3 major renovations. SBP supports the delivery of major capital projects in the K-12 education sector in collaboration with the Ministry of Education and school divisions across the province. Projects currently in delivery include:

Projects in Construction

North Regina Joint-Use School

Current Stage: Construction

Delivery Model: Design-Bid-Build

This new school is being built on the site of the existing Imperial Community School between Broad Street North and Hamilton Street in Regina. It will replace and consolidate St. Peter, St. Michael, Imperial and McDermid elementary schools, which were all opened between 1950 and 1960. The Government of Saskatchewan is investing approximately \$65M into this new facility, with the City of Regina providing funding for the community space.

This facility will provide space for approximately 800 pre-kindergarten to Grade 8 students, 400 Public and 400 Catholic, with the ability to expand to accommodate up to 1,000 students. The facility will also include community space and a 51-space childcare centre, which includes 21 new spaces.



Construction progress on the new north Regina joint-use school.

- ✓ Westridge Construction was selected as the general contractor.
- ✓ Construction is ongoing and the school is expected to open in fall 2025.

Ducharme Elementary School

Current Stage: Construction

Delivery Model: Design-Bid-Build

This new school will replace the Ducharme Elementary School in La Loche. The facility will be 5,548 square metres and accommodate approximately 475 students from pre-kindergarten to Grade 6. It will be located next to the existing Dene High School.

Ducharme Elementary School will feature local Indigenous cultural elements. The design was created with input from the community and features a rounded cultural centre that will be used for cultural programming and ceremonies, which incorporates architectural elements that reflect Indigenous culture. The school will have 26 classrooms, a kitchen for student meal programs, as well as a feature staircase that can be used for school gatherings.



Construction progress on the new Ducharme Elementary School.

- ✓ The project is currently in construction and is expected to be complete in spring 2025.

Moose Jaw Joint-Use School

Current Stage: Construction

Delivery Model: Design-Bid-Build

This new pre-kindergarten to Grade 8 school replaces and consolidates Sacred Heart, St. Mary's, Empire and Westmount elementary schools from across both school divisions. The new school will accommodate 900 students, 500 Public and 400 Catholic, and will also include 51 childcare spaces.

Both sides of the facility will include adaptable learning environments, separate gymnasiums and a shared community resource space.



A rendering of the new Moose Jaw joint-use school.

The Government of Saskatchewan is investing nearly \$69M in funding for the planning, design and construction of the school.

- ✓ Graham Construction was selected as the general contractor for this project.
- ✓ Construction is ongoing and expected to be complete in fall 2025.

Conseil des Écoles Fransaskoises (CÉF) Regina

Current Stage: Construction

Delivery Model: Design-Bid-Build

This new pre-kindergarten to Grade 6 francophone elementary school will accommodate up to 325 students. The school will also see 38 childcare centre spaces relocated from École du parc and an expansion of 13 additional spaces for a total of 51 spaces. The school's gym is planned to be large enough to host both school and community activities and cultural events.

The Government of Saskatchewan is investing approximately \$23.5M into CÉF Regina. The new school is part of a Memorandum of Understanding between the Ministry of Education and the Conseil scolaire fransaskois which includes a commitment to build three new francophone schools in the province. Regina is the first school to officially break ground with Saskatoon and Prince Albert schools currently in the pre-design phases.



Construction progress on the new CÉF Regina school.

The Government of Canada will also contribute \$3.9M toward approximately 800 square metres of shared and dedicated community cultural and event space as part of the new school facility.

- ✓ Stantec Architecture was selected to design the school and Quorex Construction was selected as the general contractor.
- ✓ The project is currently in construction and about 45 per cent complete. The anticipated opening date is early 2025.

Saskatoon St. Frances Cree Bilingual School

Current Stage: Construction

Delivery Model: Design-Bid-Build

St. Frances Cree Bilingual School was established in 2007, and due to enrolment growth, has been offered at two separate locations as a temporary solution while this new school is being constructed. The new facility is expected to provide space for 700 pre-kindergarten to Grade 9 students, along with 70 childcare spaces. It will be located on the site of the former Sion Middle School in Saskatoon.

The Ministry of Education has worked in collaboration with Greater Saskatoon Catholic Schools and the Saskatoon Tribal Council to ensure the cultural needs of the students at St. Frances are being met. The three-storey school will include a research and learning greenhouse, an Elder's teaching room, a medicines lab, and other unique programming space, as well as a Child and Family Wellness Centre.

- ✓ The project is currently in construction and is estimated to be complete by fall 2025.



Construction progress on the new St. Frances school.



Lanigan K-12 School

Current Stage: Construction

Delivery Model: Construction Management

This new school will replace Lanigan Elementary and Lanigan Central High School. It will have an estimated area of 4,829 square metres to accommodate approximately 400 students.

The Horizon School Division has worked collaboratively to ensure that the facility meets the needs of the Lanigan community. This facility will feature labs for Industrial Arts, Science, Home Economics and the Arts, as well as a large main gymnasium and a smaller secondary gym.

The Government of Saskatchewan is investing approximately \$26M into this new school. Horizon's Board of Education has contributed \$500,000 for the secondary gym included in this project.

- ✓ Quorex Construction was selected as the Construction Manager for this project.
- ✓ Construction is ongoing and is expected to be complete in fall 2025.



Construction progress on the new Lanigan K-12 school.



Projects in Planning and Design

Harbour Landing Joint-Use School

Current Stage: Design Delivery Model: To Be Confirmed

This joint-use school will accommodate up to 500 Regina Public and up to 350 Regina Catholic students from Kindergarten to Grade 8, and has plans to include a childcare centre. The design phase of the project is underway, with a focus on creating a modern learning environment that meets the educational needs of students.

The new facility will be located near the corner of Gordon Road and Campbell Street, in the Harbour Landing community of Regina. In January 2024, the servicing agreement was signed by the Government of Saskatchewan and the City of Regina, which is a crucial step in advancing the project.

✓ Design is well underway, and it is anticipated that underground and roadway services to the school site are to begin in summer 2024.

Saskatoon City Centre Consolidation

Current Stage: Design Delivery Model: To Be Confirmed

This new pre-kindergarten to Grade 8 school will replace Princess Alexandra, King George and Pleasant Hill elementary schools. The Government of Saskatchewan is investing \$29M in this project that will have state-of-the-art learning features and support services, including a 74-space childcare center.

The new school will accommodate approximately 400 students with added community functions and services.

✓ Contracts were awarded to BTY for project management services and to Kindrachuk Agrey Architecture for design.

Carlyle K-12 Consolidation

Current Stage: Pre-Design Delivery Model: Design-Bid-Build

This new school will replace and consolidate the existing Carlyle Elementary School and Gordon F. Kells High School.

The new school will accommodate up to 500 students from pre-kindergarten to Grade 12 and will also include a 51-space childcare centre. The Town of Carlyle has secured and dedicated 21 acres of land for the new school site.

✓ The project management services contract was awarded to Colliers in January 2024.
✓ Procurement of a design team is currently underway.

Post-Secondary Education

SBP supports the delivery of major capital projects in the post-secondary sector in collaboration with the Ministry of Advanced Education and post-secondary institutions.

Projects in Planning and Design

Saskatchewan Polytechnic Saskatoon Campus Renewal

Current Stage: Design

Delivery Model: To Be Confirmed

Saskatchewan Polytechnic currently delivers post-secondary education programs in 11 locations throughout Saskatoon. SBP and project partners are planning a new centralized campus to provide programming, training and administration services at Innovation Place Saskatoon.



The Saskatchewan Polytechnic main campus in Saskatoon.

- ✓ SBP and the project team have completed planning and preliminary design deliverables that focus on consolidating functional space and programs into facilities at Innovation Place Saskatoon. The project is transitioning into the next phase of work which will focus on land, procurement and design.
- ✓ Project partners include Saskatchewan Polytechnic, the Ministries of Advanced Education and SaskBuilds and Procurement, the University of Saskatchewan and Innovation Saskatchewan. Collaboration on the new campus will continue to support and strengthen an Innovation Corridor that brings together business, entrepreneurs and students.
- ✓ The Government of Saskatchewan is committing up to \$200M for the project. A new campus will support Saskatchewan's *Growth Plan* goals, attract more students, encourage more investment in Saskatchewan and foster greater research opportunities.

Government Services

SBP supports the delivery of infrastructure projects in the government services sector, which includes correctional, judicial, parks and water infrastructure. SBP works collaboratively with the Ministries of Corrections, Policing, and Public Safety, Justice and Attorney General, Parks, Culture and Sport and Water Security Agency to deliver these projects. Projects include:

Remand Centre Expansion

Current Stage: Construction Delivery Model: Construction Management

The new Remand Centre will add space for approximately 300-350 remanded inmates at the Saskatoon Correctional Centre. This will provide a safe environment for remanded individuals, additional flexibility to manage Saskatchewan's inmate population and improve rehabilitative programming.

- ✓ The Remand Centre expansion project will create approximately 600 jobs during the construction phase and result in 130 new permanent positions at the Saskatoon Correctional Centre.
- ✓ The project has surpassed a quarter-million worker hours without a lost-time injury. This means workers on the project are arriving home safe every night.
- ✓ As of January 2024, the project is over 55 per cent complete.
- ✓ Construction will continue in 2024-25, with the facility ready for operations in June 2025.



Rendered images of the Remand Centre expansion.



Lake Diefenbaker Irrigation Projects

Current Stage: Planning Delivery Model: To Be Confirmed

One of the initiatives within the *Saskatchewan Growth Plan* is to expand irrigation in the province.

In 2024, the Government of Saskatchewan is moving forward with constructing early works of the first 90,000 acres of the Westside Irrigation Projects.

- ✓ The engineering, design and engagement with stakeholders and Indigenous rights holders is expected to be done over the next 12 to 14 months with major construction of the 90,000 acres being targeted for 2025.



What to expect: Photo of the recently renovated Eastside Canal, east of the Westside Project.

Provincial Parks

The Government of Saskatchewan continues to increase investment in provincial parks to improve infrastructure and create additional diverse recreation opportunities. Recreation opportunities in provincial parks directly support the *Growth Plan* goal of building a better quality of life for Saskatchewan families.

SBP is responsible for the design and delivery of all major capital projects approved through the Ministry of Parks, Culture and Sport. This process is a part of the integrated approach to capital project delivery across government under SBP.

In 2024-25, \$13.3M will be invested in capital projects throughout the parks system to improve visitor experience, including construction of a new service centre at Nut Point Campground in Lac La Ronge Provincial Park, as well as improvements and upgrades at Pike Lake, Narrow Hills, Moose Mountain, Rowan's Ravine and Crooked Lake Provincial Parks and Cypress Hills Interprovincial Park.

The Government of Saskatchewan invested \$12.3M in provincial parks capital in 2023-24, which supported the completion of approximately 50 small to medium scale capital projects.

With these investments, a total of over \$203M will have been invested in capital investments and preventative maintenance in provincial parks since 2007.



A new service centre under construction at Makwa Lake Provincial Park.



A new sign for Moose Mountain Provincial Park.